

Exploring Drivers of Scientific Collaboration

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Translational Research Evaluation Webinar

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Overview

- Team science as frame for studying collaboration
- Network analysis as technique for studying scientific collaboration
- Exploring drivers of collaboration
 - Mapping collaboration growth
 - Role of discipline
 - Role of mentoring



Team Science

New field emerging that studies scientific teams, collaboration, outcomes of team science



Why team science?

- Increasing trend of team science
- Modern scientific challenges likely to require approaches that cross disciplinary boundaries^{1,2,3}
 - Obesity
 - Smoking
 - Alzheimer's
 - etc.
- Focus of *science* of team science is to study large-scale collaborations

1. Borner et al., 2010
2. Falk-Krzesinski et al., 2011
3. Stokols et al., 2008

Comprehensive genomic characterization of squamous cell lung cancers

The Cancer Genome Atlas Research Network*

- <http://www.nytimes.com/2012/09/10/health/research/for-a-lung-cancer-drug-treatment-may-be-within-reach.html?hpw>
- <http://www.nature.com/nature/journal/vaop/ncurrent/full/nature11404.html>

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Science becoming *Team Science*

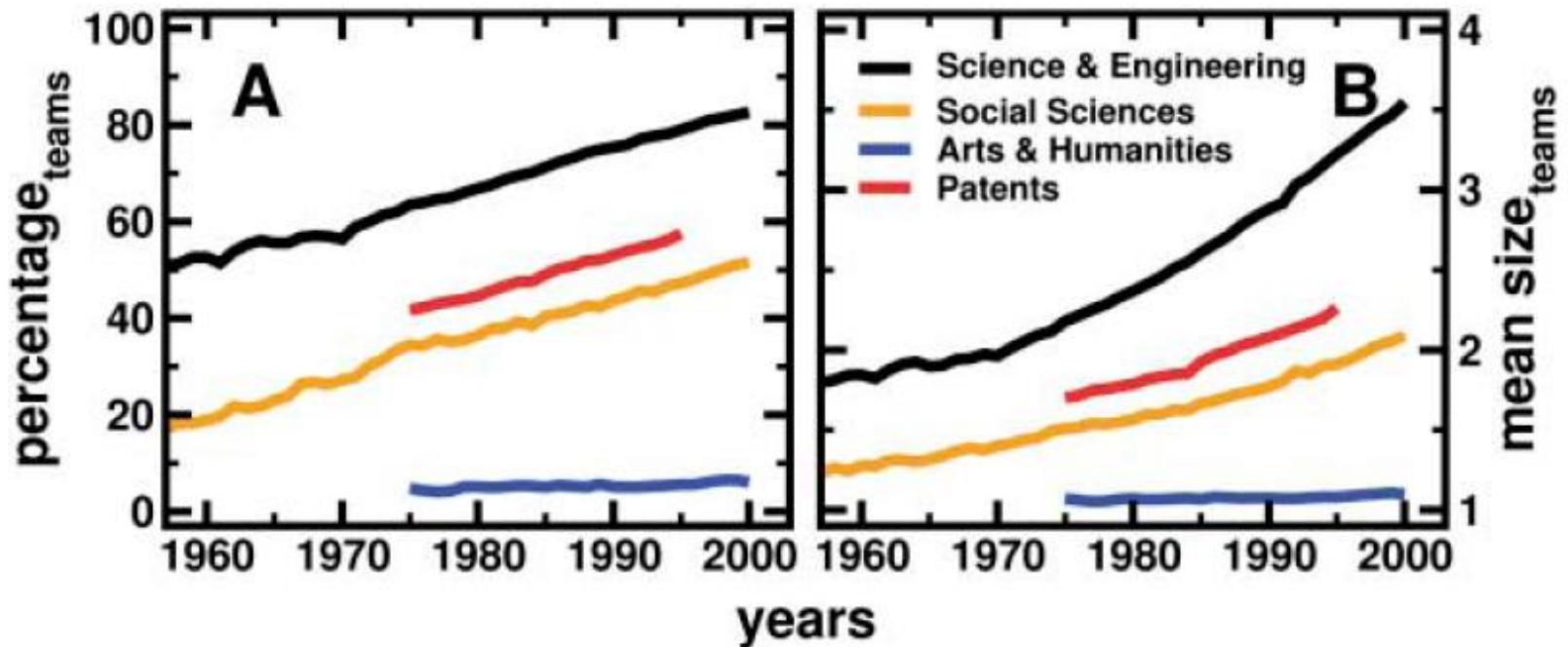


Fig. 1. The growth of teams. These plots present changes over time in the fraction of papers and patents written in teams (**A**) and in mean team size (**B**). Each line represents the arithmetic average taken over all subfields in each year.

(Wuchty, et al., 2007)

Teams have more impact

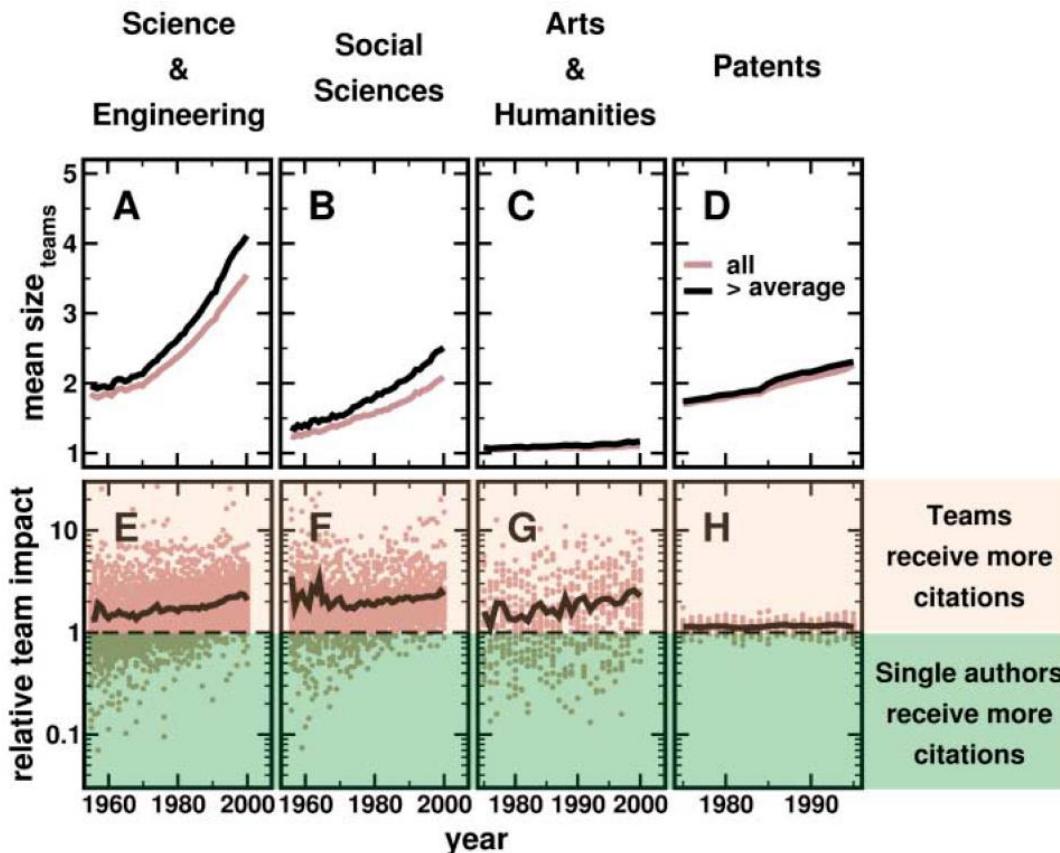


Fig. 2. The relative impact of teams. (A to D) Mean team size comparing all papers and patents with those that received more citations than average in the relevant subfield. (E to H) The RTI, which is the mean number of citations received by team-authored work divided by the mean number of citations received by solo-authored work. A ratio of 1 indicates that team- and solo-authored work have equivalent impact on average. Each point represents the RTI for a given subfield and year, whereas the black lines present the arithmetic average in a given year.

Teams as driver of science

...solo authors did produce the papers of singular distinction in science and engineering and social science in the 1950s, but the mantle of extraordinarily cited work has passed to teams by 2000.

(Wuchty, et al., 2007)

SciTS is:

...the examination of the processes by which scientific teams organize, communicate, and conduct research.

(Börner, et al., 2010)



Team Science initiatives – Key features

- Team science (TS) initiatives are the principal units of analysis in the *science of team science* (SciTS)
 - These include large research, training, and translational programs implemented by public agencies and non-public organizations
- Designed to promote collaborative and often cross-disciplinary approaches to analyzing complex research questions about particular phenomena
 - Intra-center (within) and cross-center (between) collaborations are critically important

(Okamoto, 2012)

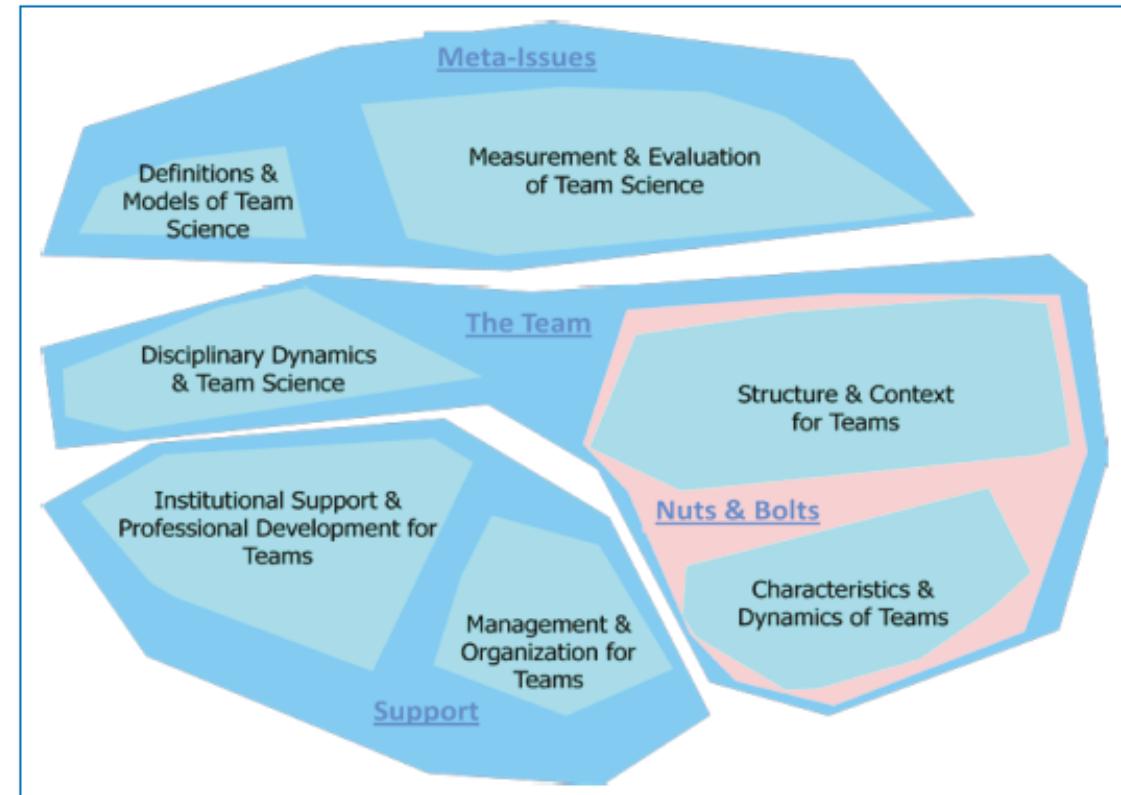


Figure 1. Science of Team Science Concept Map. This final interpreted map summarizes clusters and regions of topics identified as important parts of a comprehensive research agenda for the SciTS.

(Falk-Krzesinski, 2010)





Transdisciplinary Tobacco
Use Research Centers



Team Science – Core research questions

- Conceptualizing team science processes and outcomes
- Developing appropriate measures of collaboration, team development, team functioning
- Selective implementation of team science initiatives
- Behavioral aspects of scientific collaboration, teamwork
- Understanding organizational and systemic contexts of teams and team science initiatives
- Translating team science into clinical, community, and policy initiatives

(Stokols, et al, 2008)

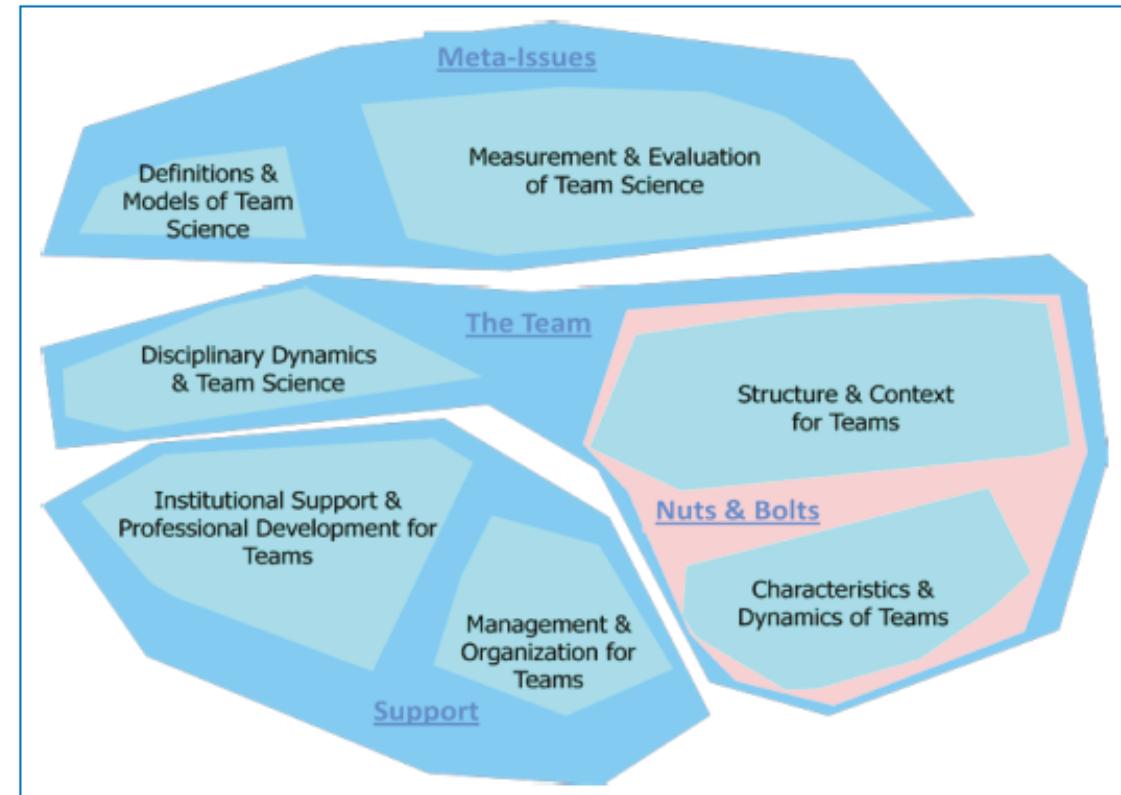


Figure 1. Science of Team Science Concept Map. This final interpreted map summarizes clusters and regions of topics identified as important parts of a comprehensive research agenda for the SciTS.

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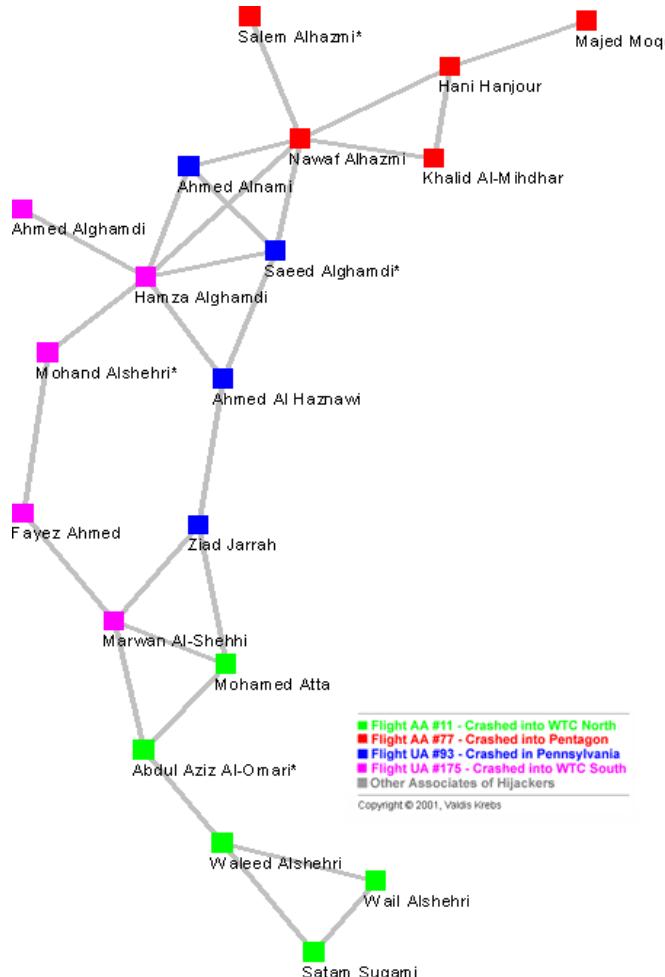
Network science

The study of relational and structural aspects of social systems



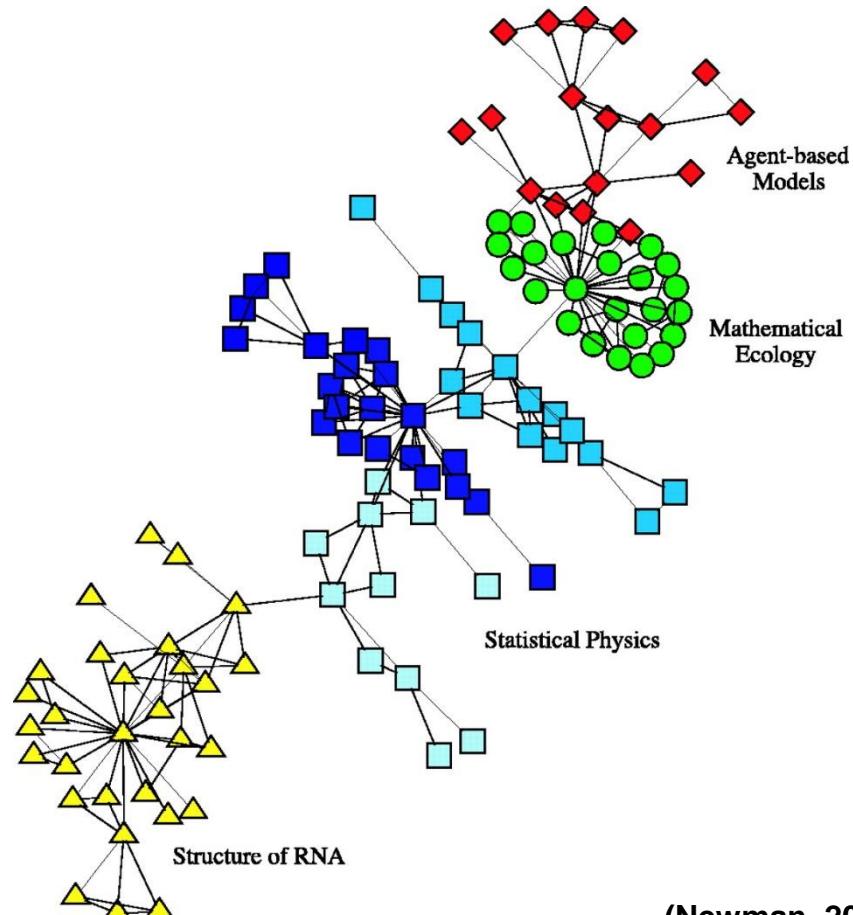
Why network science?

Terrorist collaboration network



(Krebs, 2001)

Scientist collaboration network



(Newman, 2004)

Need for network metrics of collaboration

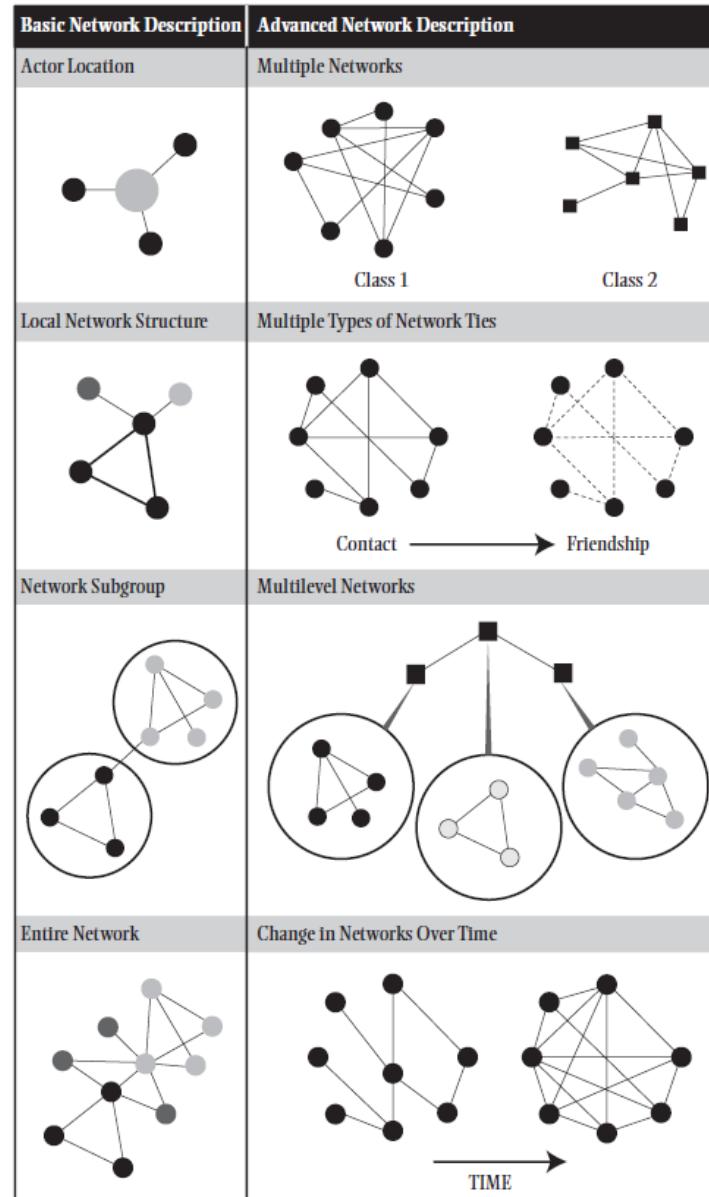
- Collaboration is inherently relational
- SciTS has focused on individuals' attitudes about cross-disciplinary science
- Need to identify more network measures for collaboration

The screenshot shows the 'Measures' page of the Team Science Toolkit. The page title is 'Measures' and it displays '>41 measures' listed below. The interface includes a search bar labeled 'Advanced Search' and buttons for 'Editor's Pick', 'URL', 'Download', 'PubMed', and 'DOI'. The main table lists three measures:

Title	Author/Developer	Year	Constructs It Measures	Measure Type	Star	Download	PubMed	DOI
Academy of Management Measure Chest The website was developed by Research Methods Division (RMD) of the Academy of Management to provide organizational researchers a reference list of existing scales. This "measure chest" is organized under thirteen headings (see below), within which	Research Methods Division (RMD), Academy of	--	team performance	Other				
Center Director Interview Guide from Strategies for facilitating and supporting cross-disciplinary team science on cancer: Lessons from the National Cancer Institute's TREC initiative. Center Director Interview Guide from Strategies for facilitating and supporting cross-disciplinary team science on cancer: Lessons from the National Cancer Institute's TREC initiative.	Vogel, Amanda	--	--	Interview guide				
Collaboration and Satisfaction About Care Decisions The Collaboration and Satisfaction About Care Decisions (CSACD) was developed to contain seven questions concerning collaboration, six were constructed to measure the critical attributes of	Baggs, Judith Gedney (Oregon Health and Science University)	--	Collaboration					

Network Approaches

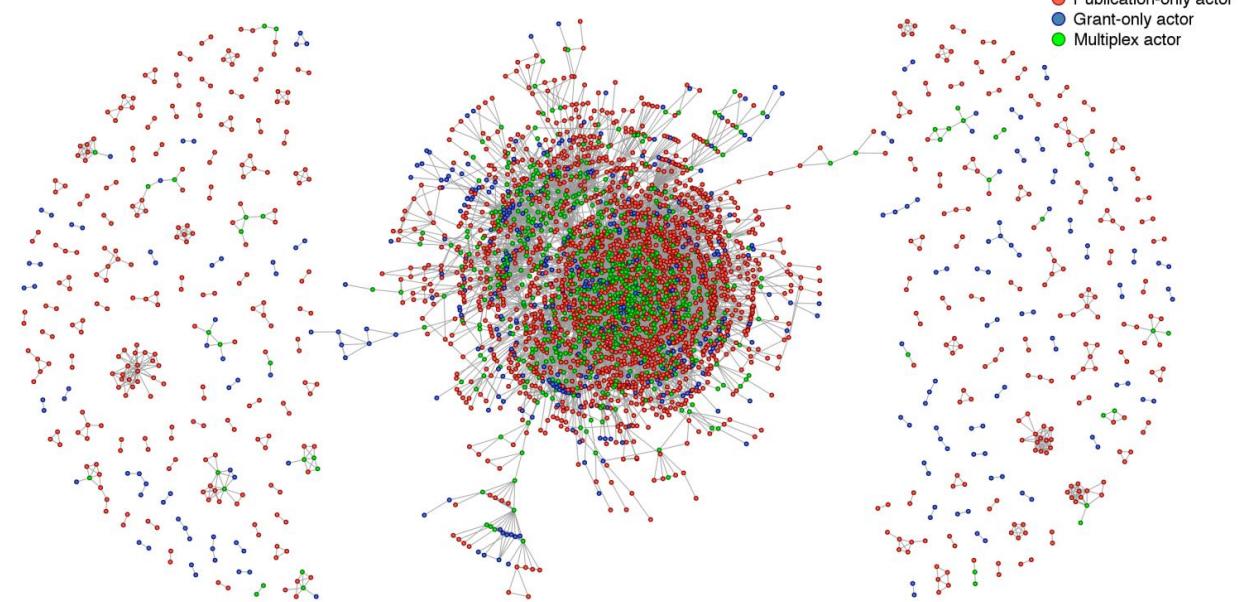
- Actor location
- Local structure
- Subgroups
- Overall network
- Multiple relations
- Multiple levels
- Change over time



(Luke, Dhand,
Carothers, 2017)

Ways to examine drivers of collaboration

- Mapping collaboration ties
- Role of discipline
- Mentoring



University of Florida's collaboration network, 2013
(<https://theresekennellyokraku.com/>)

Mapping Collaborations

Using network analysis to describe patterns of scientific collaboration, using data from the evaluation of the Institute of Clinical and Translational Sciences



Institute of Clinical and Translational Sciences

- CTSA-funded since late 2007
- Particular strengths in genomics, T3 & T4 science, especially implementation science
- Provides access to 24 core units
 - Human Imaging
 - Research Design & Biostatistics
 - Clinical Trials
 - etc.
- Tracking & Evaluation
 - Traditional monitoring, common metrics
 - Moving beyond bibliometrics
 - RoI analyses
 - Using network science methods to evaluate ICTS

The screenshot shows the homepage of the Institute of Clinical and Translational Sciences (ICTS) at Washington University in St. Louis. The top navigation bar includes links for "National CTSA »" and a search bar. Below the header, there are three main sections: "For ICTS Researchers" (green), "For Community Partners" (blue), and "For The Public" (orange). A banner features a photo of a healthcare professional examining a patient with a stethoscope, with the text "Accelerating Discoveries Toward Better Health". Below the banner, three call-to-action boxes are displayed: "ICTS Researchers" (green), "Community Partners" (blue), and "General Public" (orange). To the right, a sidebar titled "ICTS Members" offers links to "Find Services", "Find Collaborators", "Contact ICTS Navigator", and "Update My ICTS Profile". A green box at the bottom right encourages users to "Join ICTS Today!" with a list of benefits and links to "funding opportunities", "research services", and "education programs".

Methods-What you need for network analysis of collaborations

- Network members
 - Formal ICTS membership required
- Network relationships
 - Grant submissions (key personnel)
 - Publication co-authorships
 - Other possibilities (self-report, observation)
- Member characteristics (predictors)
 - Rank, department, discipline, gender, etc.

1000 I. Predominantly Non-Clinical or Lab-Based Research Training	2400 MICROBIOLOGY AND INFECTIOUS DISEASES	3940 Health Education
	2410 Bacteriology	3950 Health Policy Research
	2420 Etiology	3960 Health Services Research
	2430 HIV/AIDS	3970 Occupational and Environmental Health
1100 BIOCHEMISTRY	2440 Mycology	
1110 Biological Chemistry	2450 Parasitology	
1120 Bioenergetics	2460 Pathogenesis of Infectious Diseases	
1130 Enzymology	2470 Virology	
1140 Metabolism	2600 MOLECULAR BIOLOGY	
1200 BIOENGINEERING	2800 NEUROSCIENCE	
1210 Bioelectric/Biomagnetic	2810 Behavioral Neuroscience	
1220 Biomaterials	2820 Cellular neuroscience	
1230 Biomechanical Engineering	2830 Cognitive neuroscience	
1240 Imaging	2840 Communication Neuroscience	
1250 Instrumentation and Devices	2850 Computational Neuroscience	
1260 Mathematical Modeling	2860 Developmental Neuroscience	
1270 Medical Implant Science	2870 Molecular Neuroscience	
1280 Nanotechnology	2880 Neurochemistry	
1290 Rehabilitation Engineering	2890 Neurodegeneration	
1310 Tissue Engineering	2910 Neuropharmacology	
1400 BIOPHYSICS	2920 Systems/Integrative Neuroscience	
1410 Kinetics	3100 NUTRITIONAL SCIENCES	
1420 Spectroscopy	3200 PHARMACOLOGY	
1430 Structural Biology	3210 Molecular Pharmacology	
1440 Theoretical Biophysics	3220 Pharmacodynamics	
1500 BIOTECHNOLOGY	3230 Pharmacogenetics	
1510 Applied Molecular Biology	3240 Toxicology	
1520 Bioprocessing and Fermentation	3300 PHYSIOLOGY	
1530 Metabolic Engineering	3310 Aging	
1600 CELL AND DEVELOPMENTAL BIOLOGY	3320 Anesthesiology (basic science)	
1610 Cell Biology	3330 Endocrinology (basic science)	
1620 Developmental Biology		
1700 CHEMISTRY		

NIH Discipline Codes:

<https://www.hhs.gov/sites/default/files/forms/phs-2271>

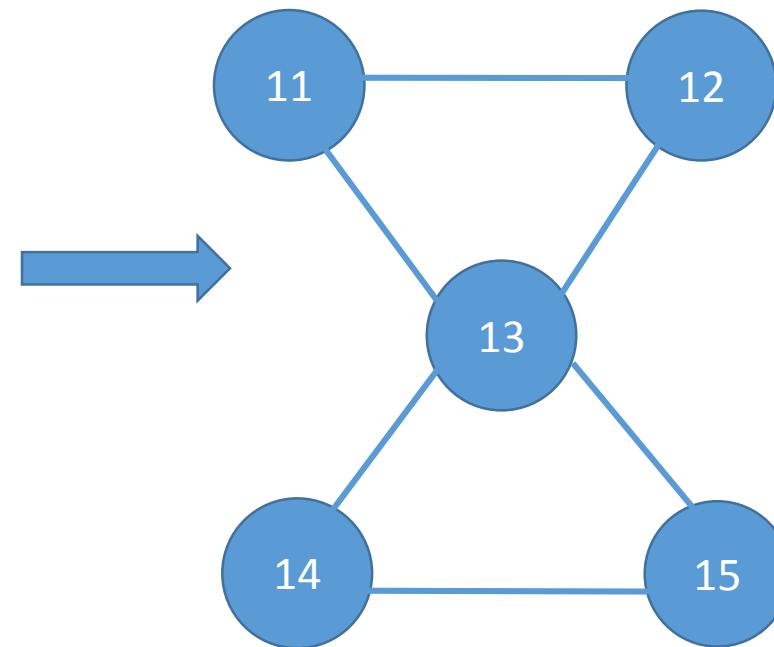


From (affiliation) data to networks

Raw Data

Member ID	Publication Title
11	Cool cancer treatment report
12	Cool cancer treatment report
13	Cool cancer treatment report
13	Nifty Alzheimer's gene report
14	Nifty Alzheimer's gene report
15	Nifty Alzheimer's gene report

Network

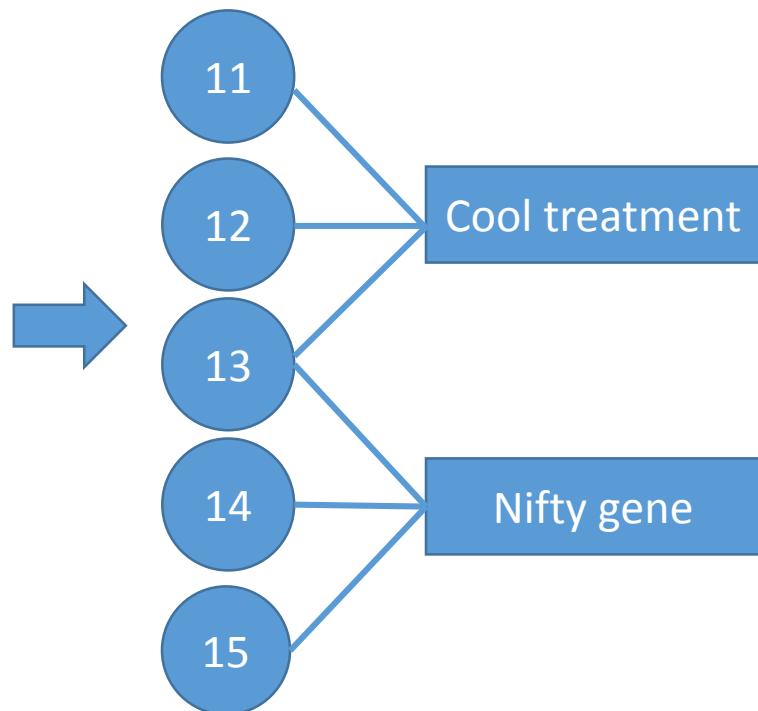


From (affiliation) data to networks

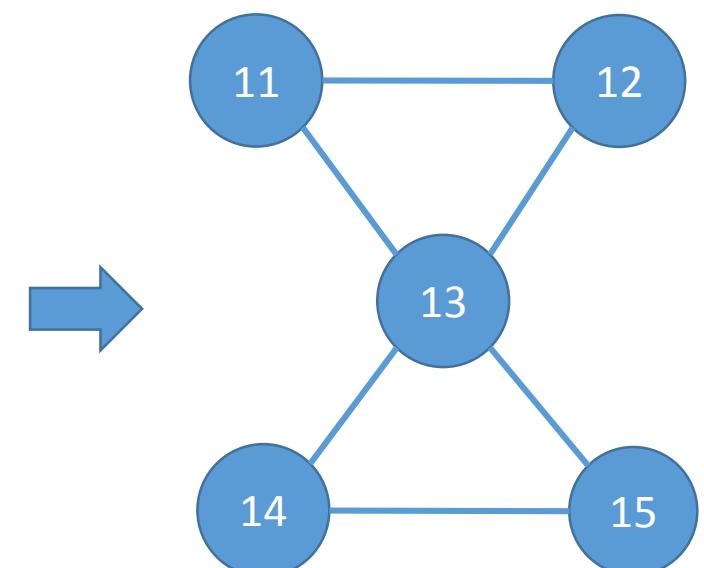
Raw Data

Member ID	Publication Title
11	Cool cancer treatment report
12	Cool cancer treatment report
13	Cool cancer treatment report
13	Nifty Alzheimer's gene report
14	Nifty Alzheimer's gene report
15	Nifty Alzheimer's gene report

Relationships between people & pubs

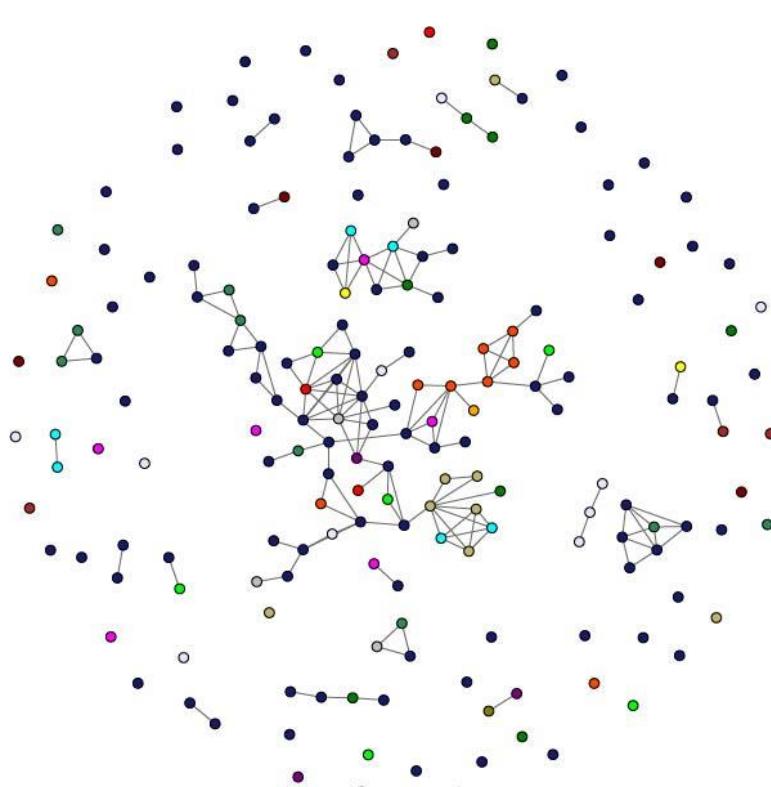


Relationships between people

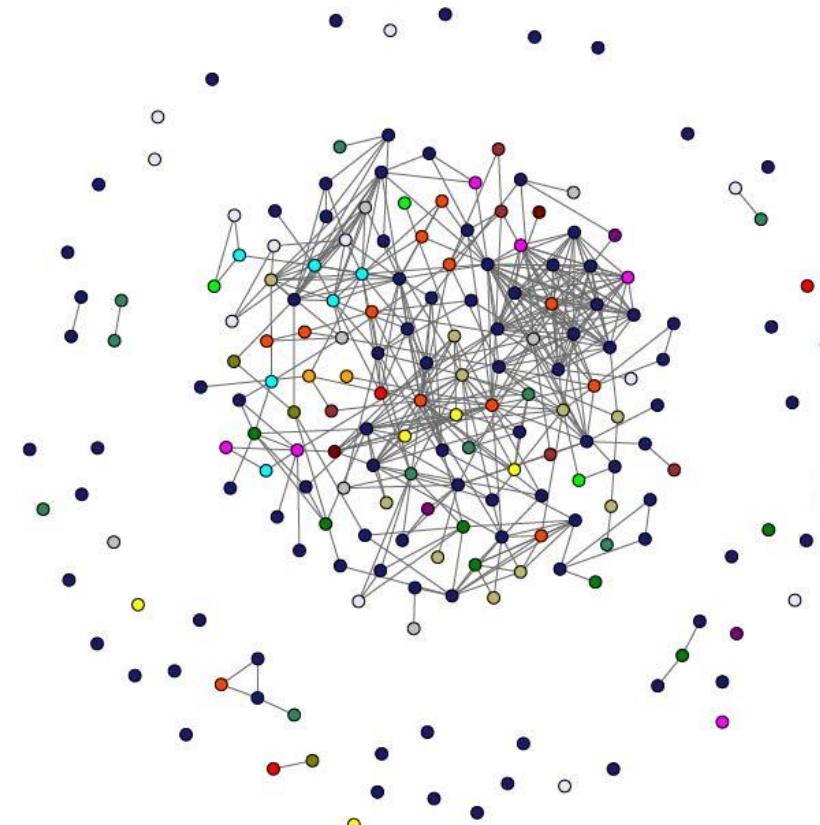


ICTS grant submission collaborations

2007



2010



Grant submissions

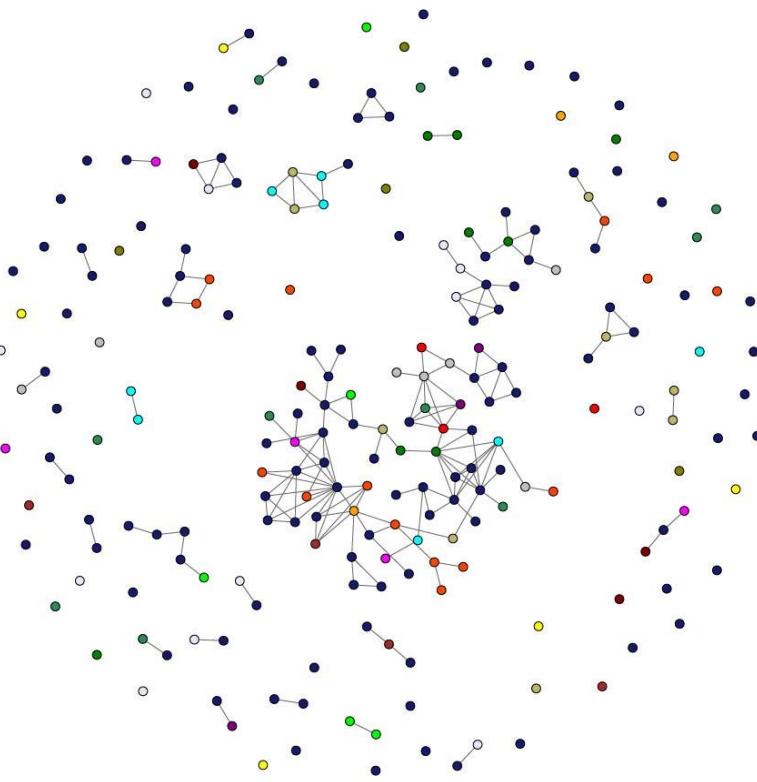
Year	Size	Density	Avg. Degree	Modularity	Δ Modularity
Cohort Model					
2007	186	.009	1.65	.140	
2010	193	.023	4.41	.054	- 61%
Growth Model					
2007	186	.009	1.65	.140	
2010	493	.011	5.51	.071	- 49%

Modularity: Newman & Girvan, 2004

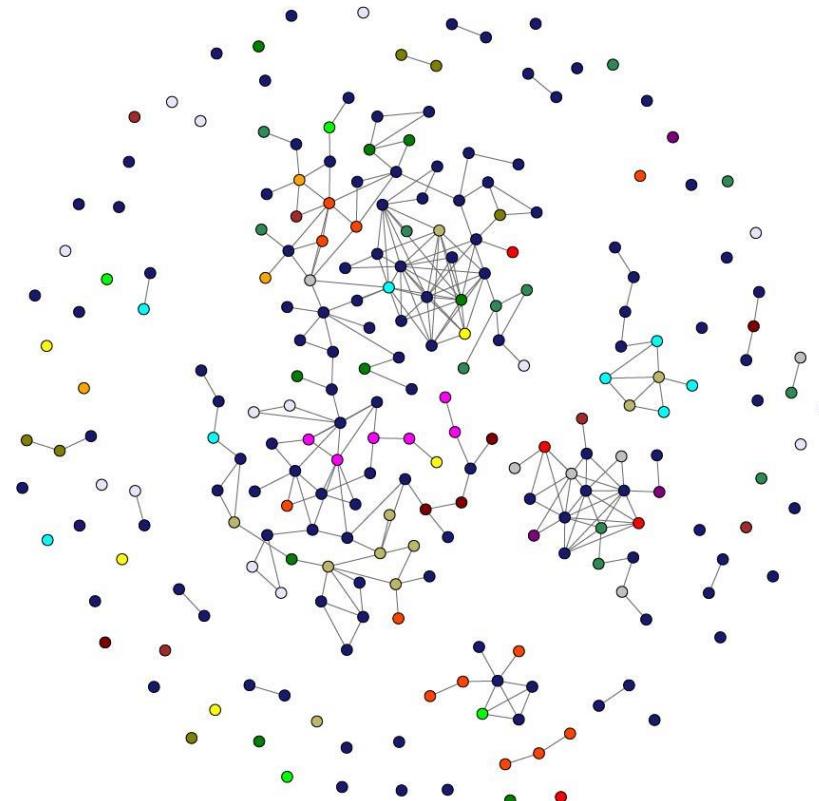


Publication co-authorship collaborations

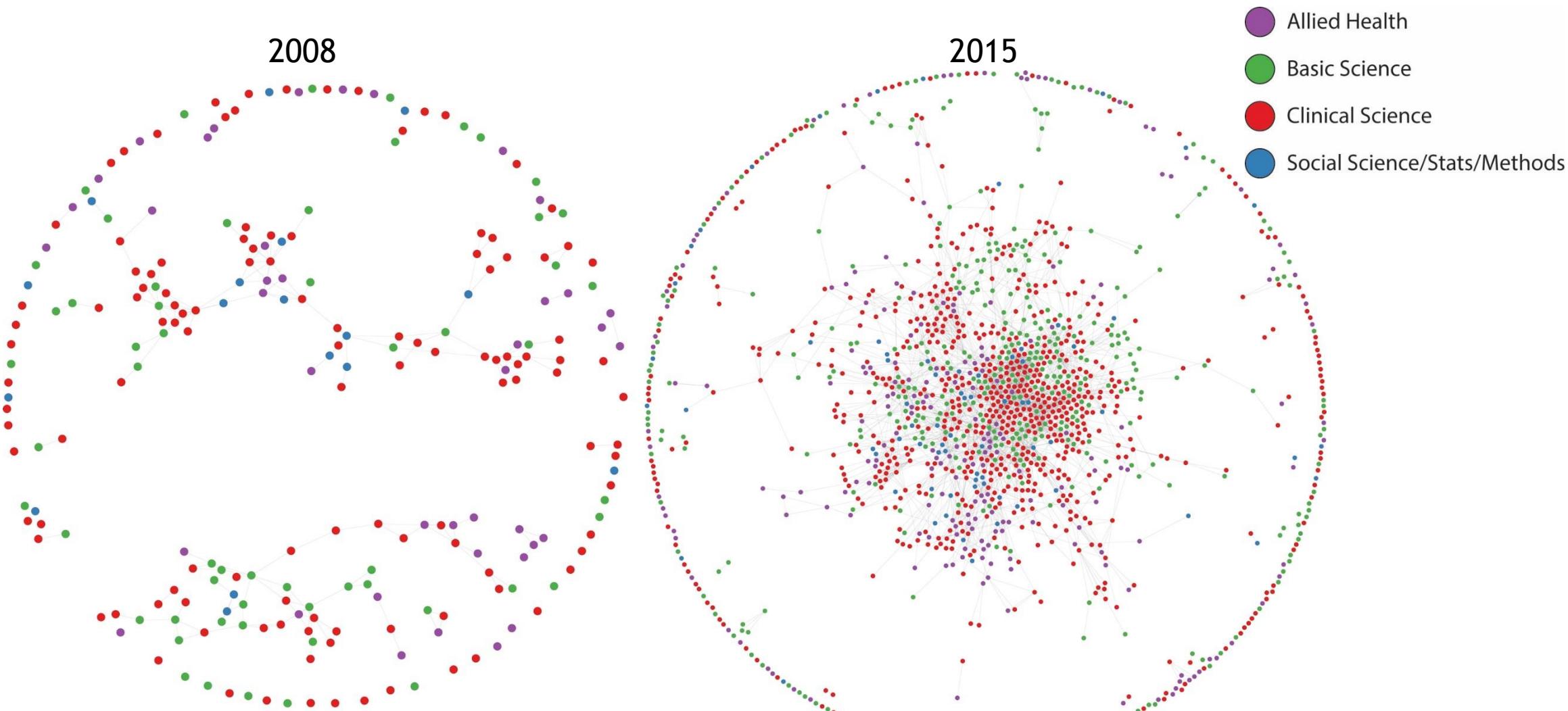
2007



2011



Publication co-authorship collaborations



Publication co-authorships

Year	Size	Density	Avg. Degree	Modularity	Δ Modularity
Cohort Model					
2007	224	0.007	1.61	0.093	
2011	234	0.009	2.14	0.071	-23%
Growth Model					
2007	224	0.007	1.61	0.093	
2011	833	0.004	3.57	0.125	35%



Network Development

- Generally speaking, collaboration became more cross-disciplinary over time
- Pattern was stronger for grants than publications
 - Publications can take many years
 - Any change after 4 years is encouraging
- Pattern was stronger for Cohort model than Growth model
 - More recent cohorts tend to be younger
 - Greater pressure for them to publish in their own field until obtaining tenure



Network Analysis and Evaluation

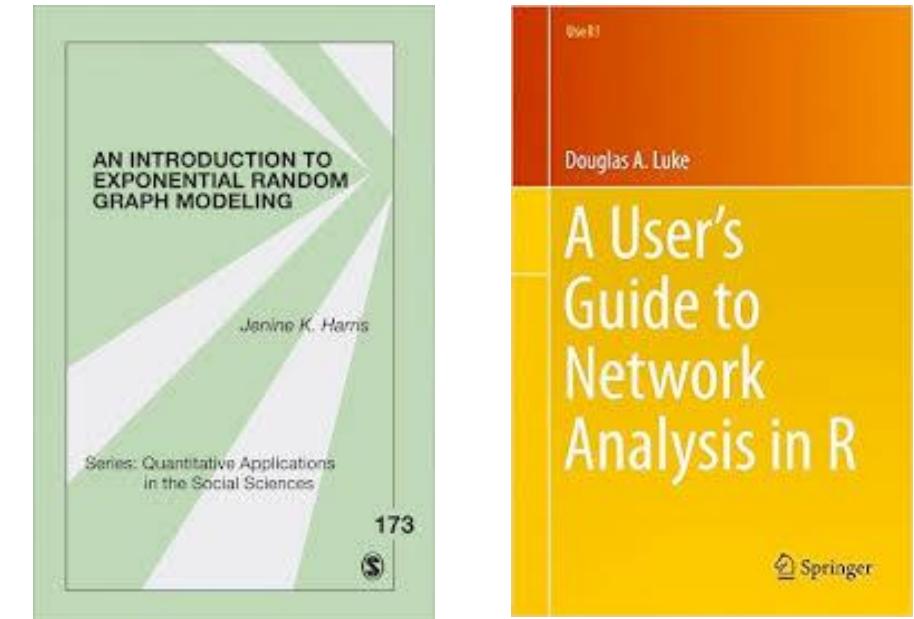
- Use of standard network statistics (average degree) good for examining general increase in collaborations
- Use of modularity measure was crucial in examining the success of the ICTS goal of increasing rates of *cross-disciplinary* collaboration
- Next steps
 - Collect more current data
 - Longitudinal SIENA models: significance testing

Modeling collaboration

Does scientific discipline influence likelihood of collaboration?

Methods – Statistical modeling of networks

- Same participants & relationships
- Analysis
 - Statistical modeling of network structure
 - ERGM (exponential random graph modeling)
 - Allows us to identify what predicts collaboration
 - Demographics (academic position, length of time in ICTS, etc.)
 - Academic Discipline



Network Visualizations



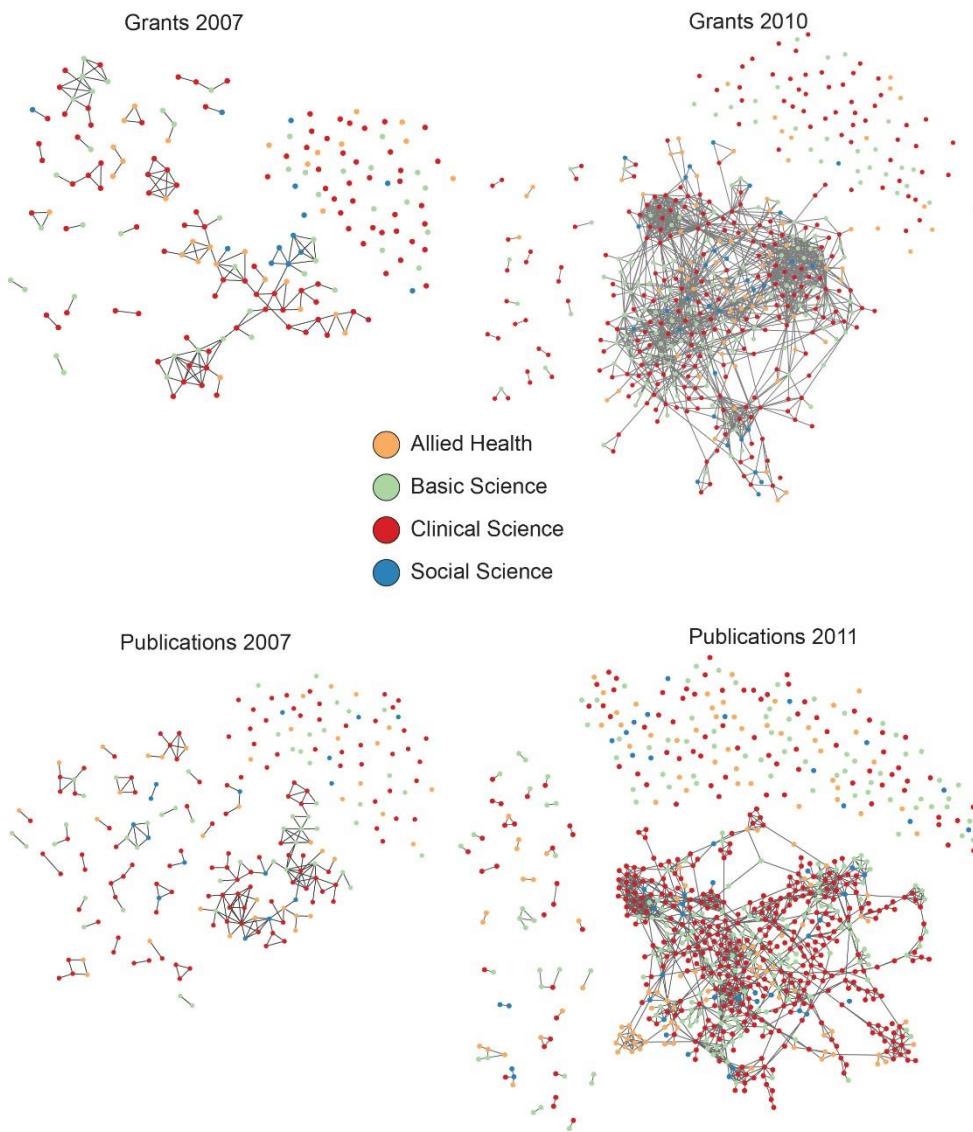
RESEARCH ARTICLE

Academic Cross-Pollination: The Role of Disciplinary Affiliation in Research Collaboration

Amar Dhand^{1,2*}, Douglas A. Luke², Bobbi J. Carothers², Bradley A. Evanoff³

1 Department of Neurology, Washington University School of Medicine, St. Louis, Missouri, United States of America, 2 George Warren Brown School of Social Work, Center for Public Health Systems Science, Washington University in St. Louis, St. Louis, Missouri, United States of America, 3 Department of Internal Medicine, Division of General Medical Sciences, Washington University School of Medicine, St. Louis, Missouri, United States of America

* dhand@neuro.wustl.edu



Modeling Grants

(Dhand, et al, 2016)

	2007 ^a		2010 ^b	
	Structural	+ Discipline	Structural	+ Discipline
Edges (constant)	-5.42 (.136)	-5.83 (.145)	-6.17 (.28)	-5.99 (.28)
Academic Position				
Non-faculty		Ref		Ref
Instructor	.16 (.47)	.25 (.48)	.59 (.12)	.57 (.12)
Assistant Professor	.23 (.40)	.30 (.42)	.84 (.11)	.84 (.12)
Associate Professor	.15 (.40)	.23 (.43)	.91 (.12)	.90 (.11)
Professor	.39 (.40)	.46 (.42)	1.10 (.12)	1.11 (.12)
MD degree	-.10 (.13)	-.05 (.13)	.18 (.04)	.13 (.04)
PhD degree	-.07 (.12)	-.08 (.12)	.14 (.04)	.19 (.04)
Same Institution	.05 (.20)	.05 (.20)	-.05 (.07)	-.01 (.07)
Year entering ICTS			-.38 (.03)	-.38 (.03)
Structural terms				
GWD	-.38 (.53)	-.25 (.52)	-1.44 (.31)	-1.44 (.32)
GWESP	2.27 (.21)	2.25 (.21)	2.60 (.08)	2.60 (.09)
GWDSP	-.24 (.11)	-.20 (.10)	-.09 (.01)	-.09 (.01)
Discipline				
Clinical-Clinical		Ref		Ref
Allied Health-Allied Health			.86 (.21)	.48 (.09)
Basic Science-Basic Science			.27 (.28)	-.19 (.09)
Social Sciences-Social Sciences			1.16 (.27)	-.22 (.31)
Clinical-Allied Health			.03 (.22)	-.25 (.06)
Clinical-Basic Science			.09 (.21)	-.29 (.05)
Clinical-Social Sciences			-.94 (.53)	-.43 (.09)
Allied Health-Social Sciences			-.62 (.88)	-.04 (.14)
Basic Science-Allied Health			-1.03 (.56)	-.63 (.10)
Basic Sciences-Social Sciences			.26 (.33)	-.39 (.13)
Fit				
AIC	1371		1353	12889
BIC	1456		1508	12514
			13006	12717

Modeling Grants

(Dhand, et al, 2016)

	2007 ^a Structural	2007 ^a + Discipline	2010 ^b Structural	2010 ^b + Discipline
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(Dhand, et al, 2016)

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PhD degree	-.07 (.12)	-.08 (.12)	.14 (.04)	.19 (.04)
Same Institution	.05 (.20)	.05 (.20)	-.05 (.07)	-.01 (.07)
Year entering ICTS			-.38 (.03)	-0.38 (.03)
Structural terms				
GWD	-.38 (.53)	-.25 (.52)	-1.44 (.31)	-1.44 (.32)
GWESP	2.27 (.21)	2.25 (.21)	2.60 (.08)	2.60 (.09)
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(Dhand, et al, 2016)

	2007 ^a		2010 ^b	
	Structural	+ Discipline	Structural	+ Discipline
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PhD degree	-.07 (.12)	-.08 (.12)	.14 (.04)	.19 (.04)
Same Institution	.05 (.20)	.05 (.20)	-.05 (.07)	-.01 (.07)
Year entering ICTS			-.38 (.03)	-.38 (.03)
Structural terms				
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GWESP	2.27 (.21)	2.25 (.21)	2.60 (.08)	2.60 (.09)
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Clinical-Clinical		Ref		
Allied Health-Allied Health		.86 (.21)		
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Allied Health-Social Sciences		-.62 (.88)		
Basic Science-Allied Health		-1.03 (.56)		
Basic Sciences-Social Sciences		.26 (.33)		
Fit				
AIC	1371	1353	12889	12514
BIC	1456	1508	13006	12717

Modeling Publications

(Dhand, et al, 2016)

	2007 ^a		2011 ^c	
	Structural	+ Discipline	Structural	+ Discipline
Edges (constant)	-6.87 (.47)	-6.59 (.153)	-4.35 (.25)	-3.93 (.25)
Academic Position				
Non-faculty	Ref	Ref	Ref	Ref
Instructor	-.24 (.47)	-.28 (.48)	-.39 (.07)	-.39 (.08)
Assistant Professor	-.05 (.44)	-.12 (.44)	.08 (.05)	.08 (.06)
Associate Professor	.01 (.44)	-.06 (.44)	.21 (.06)	.22 (.06)
Professor	.07 (.44)	-.01 (.45)	.46 (.06)	.48 (.06)
MD degree	.04 (.11)	.03 (.13)	.18 (.04)	.03 (.04)
PhD degree	.02 (.11)	.02 (.11)	.18 (.04)	.25 (.04)
Same Institution	.35 (.22)	.34 (.23)	.43 (.06)	.47 (.06)
Year entering ICTS			-.06 (.01)	-.08 (.02)
Structural terms				
GWD	.44 (.47)	.44 (.47)	-3.57 (.21)	-3.38 (.20)
GWESP	2.34 (.18)	2.34 (.18)	2.54 (.06)	2.52 (.07)
GDSP	-.02 (.07)	-.03 (.07)	-.28 (.02)	-.28 (.02)
Discipline				
Clinical-Clinical		Ref		Ref
Allied Health-Allied Health		.17 (.40)		.12 (.20)
Basic Science-Basic Science		.29 (.23)		-.60 (.11)
Social Sciences-Social Sciences		.85 (.49)		.71 (.19)
Clinical-Allied Health		-.24 (.20)		-.91 (.17)
Clinical-Basic Science		-.24 (.17)		-.49 (.06)
Clinical-Social Sciences		-.12 (.25)		-.13 (.09)
Allied Health-Social Sciences		.10 (.43)		-.98 (.64)
Basic Science-Allied Health		-.85 (.43)		-1.92 (.49)
Basic Sciences-Social Sciences		-.14 (.37)		-.54 (.15)
Fit				
AIC		1754	1757	14307
BIC		1843	1920	14436
				14153
				14379

Mentoring

How does mentoring influence subsequent collaboration?

IRI – Training the next generation of implementation science scholars



About

Faculty and Staff

Fellows

Contact

APPLY

- Dissemination & Implementation (D&I) Core
- Annual Implementation Research Institute (IRI)
 - Two-year fellowship
 - One week on-site training each year
 - Individualized mentoring

Welcome to IRI

The Implementation Research Institute (IRI) was established to advance the field of implementation science in mental health by enhancing the career development of early to mid-career investigators.

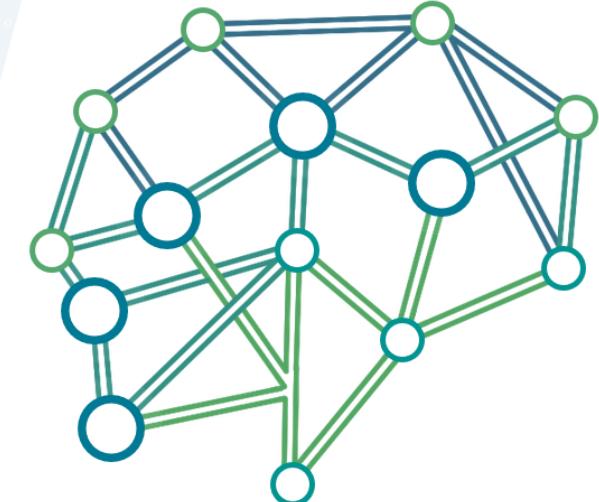
[Apply for Fellowship](#)

people ▾

The IRI is an innovative program where Fellows are trained by a combination of Core Faculty, Expert Faculty, and Alums. [Learn more.](#)

process ▶

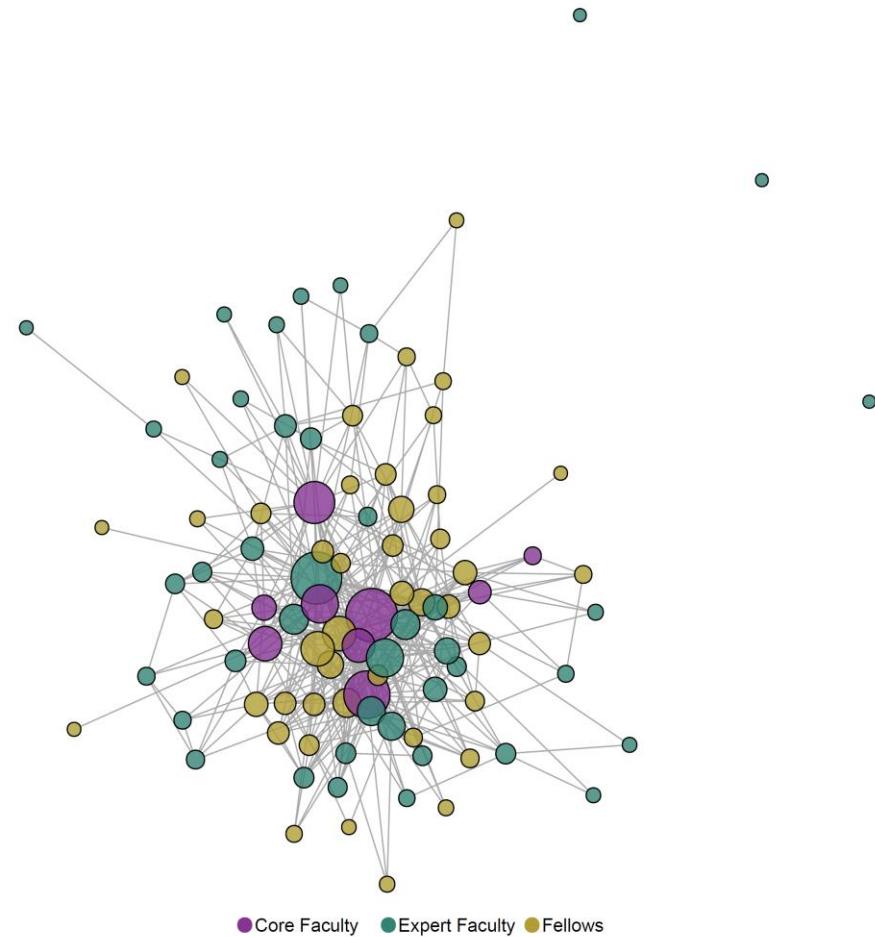
products ▶



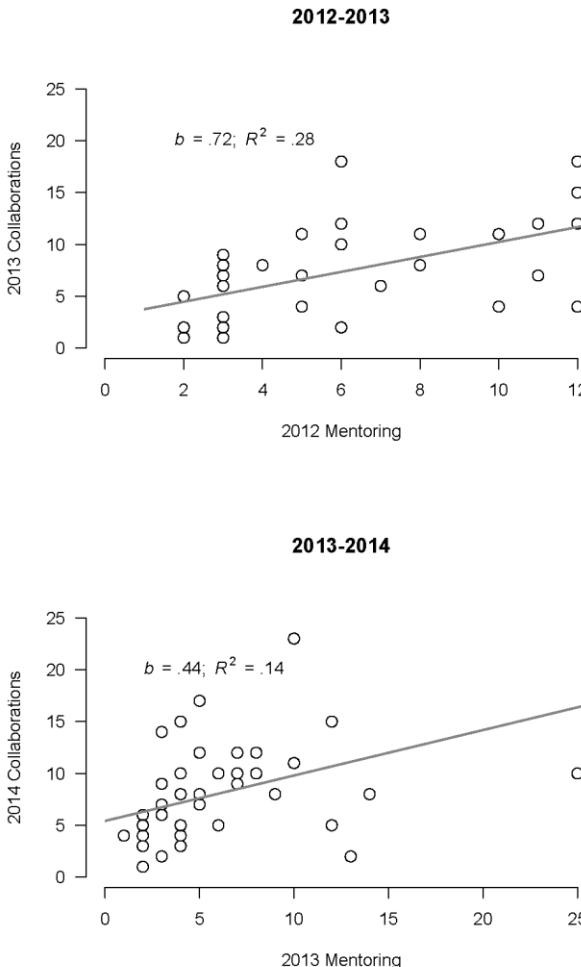
IRI – Evaluation of mentoring & collaboration

- Annual network survey
 - Fellows & faculty
 - Mentor relationships
 - Collaboration relationships
 - Develop new research
 - Grant submission
 - Presented research
 - Paper publication

Luke et al, 2016



Mentoring predicts subsequent collaboration



- Mentoring predicted later collaboration relationships
- Relationship was stronger with a 2-year lag (2012 → 2014) than a 1-year lag (2012 → 2013 or 2013 → 2014)

Luke et al. *Implementation Science* (2016) 11:137
DOI 10.1186/s13012-016-0499-y

Implementation Science

RESEARCH

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Forging a link between mentoring and collaboration: a new training model for implementation science

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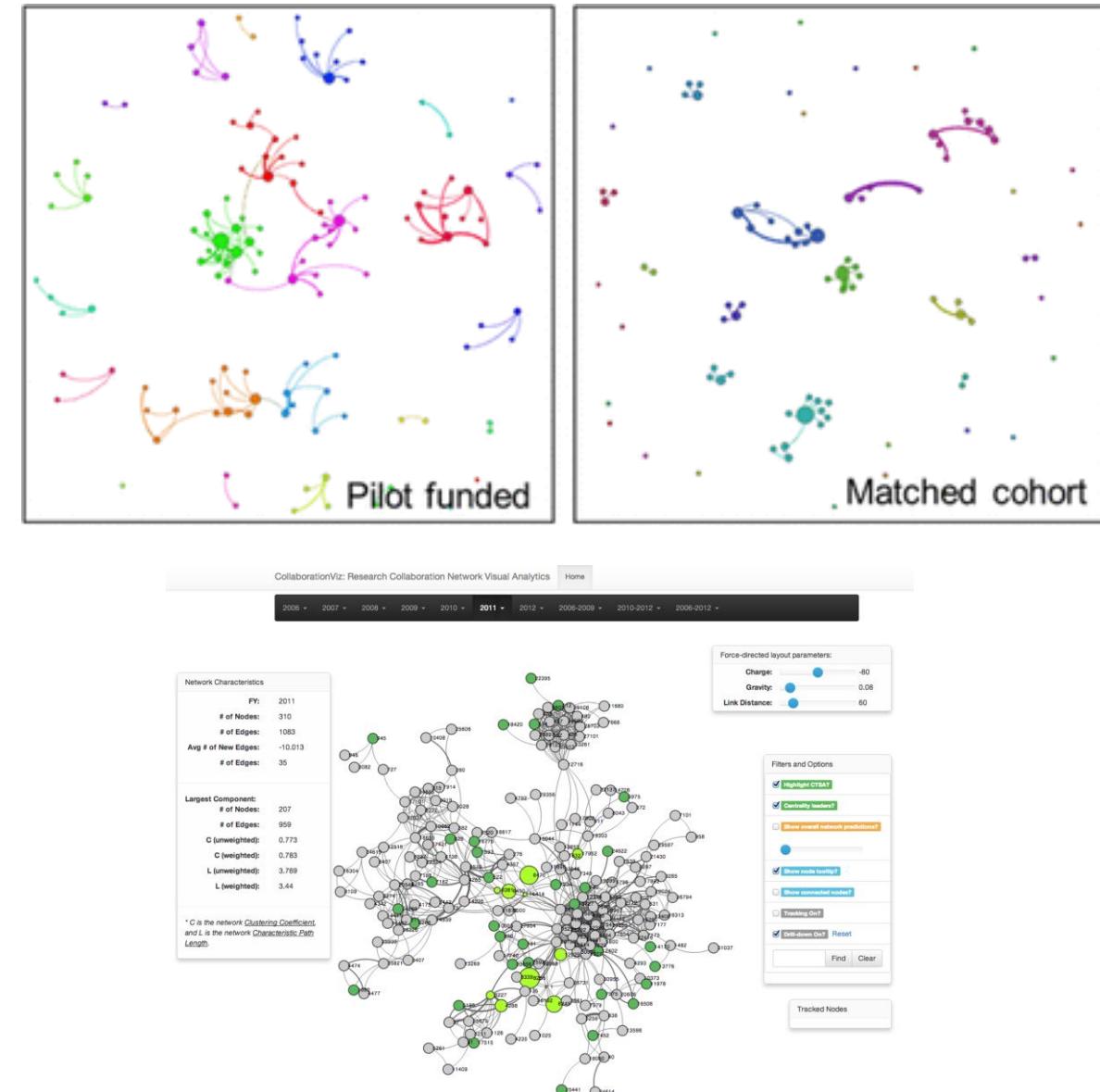


Lessons Learned

- Network survey issues for large-scale initiatives
 - Low response rates
 - Data management of free-recall responses
- Currently restricted to administrative data
- Value of analysis increases over time
 - Observe progression of networks
 - Change takes time
- Level of complexity
 - Can get as complex as you want
 - Simple maps still useful for evaluation, especially over time
- Currently limited in measurement of discipline
 - Once at sign-up
 - One category only
- Examining career development

Other approaches

- Other CTSAs are exploring network aspects of translational science
- Example – South Carolina
 - Using research ‘speed dating’ to foster collaborations
 - (Ranwalla, et al., 2016)
- Example - Arkansas
 - Interactive visualization of biomedical collaborations
 - (Bian, et al, 2014)



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Questions?

